## BLUE DOOR SHELTERS

Financial Statements

## Year Ended December 31, 2019

## BLUE DOOR SHELTERS

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## INDEPENDENT AUDITOR'S REPORT

## To the Directors of Blue Door Shelters

## Qualified Opinion

We have audited the financial statements of Blue Door Shelters (the Organization), which comprise the statement of financial position as at December 31, 2019, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2019, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

## Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended December 31, 2019, current assets and net assets as at December 31, 2019.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.
(continues)

Independent Auditor's Report to the Members of Blue Door Shelters (continued)

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
Rumey Htremos LLP

Barrie, Ontario
June 18, 2020

RUMLEY HOLMES LLP Chartered Professional Accountants Licensed Public Accountants

## BLUE DOOR SHELTERS <br> Statement of Financial Position

December 31, 2019

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| CURRENT |  |  |  |  |
| Cash (Note 3) | \$ | 209,236 | \$ | 564,839 |
| Internally restricted cash (Note 3) |  | 28,077 |  | - |
| Internally restricted short-term investments (Notes 3, 4) |  | 303,250 |  | - |
| Accounts receivable (Note 5) |  | 427,228 |  | 370,297 |
| Harmonized Sales Tax receivable |  | 39,318 |  | 69,713 |
| Prepaid expenses |  | 25,760 |  | 13,481 |
|  |  | 1,032,869 |  | 1,018,330 |
| PROPERTY AND EQUIPMENT (Note 6) |  | 50,112 |  | 85,680 |
|  | \$ | 1,082,981 | \$ | 1,104,010 |
| LIABILITIES |  |  |  |  |
| CURRENT |  |  |  |  |
| Accounts payable and accrued liabilities | \$ | 332,058 | \$ | 400,653 |
| Government remittance payable |  | 47,043 |  | 65,915 |
| Deferred funding (Note 7) |  | 199,907 |  | 168,178 |
| Deferred Funding - United Way of Greater Toronto (Note 8) |  | 11,484 |  | 4,279 |
|  |  | 590,492 |  | 639,025 |
| DEFERRED FUNDING - PROPERTY AND EQUIPMENT (Note 9) |  | 50,112 |  | 85,680 |
|  |  | 640,604 |  | 724,705 |
| NET ASSETS |  |  |  |  |
| General fund |  | 111,050 |  | 379,305 |
| Internally restricted reserve (Note 3) |  | 331,327 |  | - |
|  |  | 442,377 |  | 379,305 |
|  | \$ | 1,082,981 | \$ | 1,104,010 |

## ON BEHALF OF THE BOARD

|  |  | Martin Dunstan, Treasurer |
| :--- | :--- | :--- |
| D\&Portu | Tracy Porter, Chairperson | Director |

## BLUE DOOR SHELTERS <br> Statement of Revenues and Expenditures

Year Ended December 31, 2019

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |
| Region of York - emergency housing and other revenue | \$ | 3,537,088 | \$ | 3,566,767 |
| Homelessness Partnering Strategy |  | 410,032 |  | 465,804 |
| United Way of Greater Toronto |  | 372,593 |  | 372,597 |
| Donations and Fundraising |  | 110,786 |  | 111,761 |
| MCYS |  | 98,003 |  | 94,470 |
|  |  | 4,528,502 |  | 4,611,399 |
| EXPENSES |  |  |  |  |
| Salaries and benefits |  | 3,588,812 |  | 3,515,857 |
| Food |  | 179,002 |  | 199,156 |
| Program and supplies |  | 123,305 |  | 132,076 |
| Consultant and professional fees |  | 105,607 |  | 146,862 |
| Utilities |  | 83,535 |  | 89,788 |
| Transportation |  | 82,698 |  | 92,241 |
| Furniture and fixtures |  | 80,495 |  | 86,054 |
| Staff training and recruitment |  | 65,630 |  | 72,164 |
| Repairs and maintenance |  | 59,680 |  | 132,771 |
| Legal and audit |  | 46,189 |  | 39,605 |
| Telephone and internet |  | 36,857 |  | 37,235 |
| Office and general |  | 28,684 |  | 33,657 |
| Donations in-kind |  | 21,445 |  | 15,436 |
| Public relations and miscellaneous |  | 12,038 |  | 9,217 |
| Insurance |  | 10,277 |  | 9,906 |
| Rent |  | 7,592 |  | - |
| Fundraising |  | 4,240 |  | 3,307 |
|  |  | 4,536,086 |  | 4,615,332 |
| DEFICIENCY OF REVENUES OVER EXPENSES FROM OPERATIONS |  | $(7,584)$ |  | $(3,933)$ |
| OTHER INCOME (EXPENSES) |  |  |  |  |
| Amortization of deferred capital contributions (Note 8) |  | 43,382 |  | 41,462 |
| Amortization of property and equipment (Note 9) |  | $(43,382)$ |  | $(41,462)$ |
| General donations (Note 10) |  | 67,406 |  | 55,163 |
| Interest income - internally restricted fund |  | 3,250 |  |  |
|  |  | 70,656 |  | 55,163 |
| EXCESS OF REVENUES OVER EXPENSES | \$ | 63,072 | \$ | 51,230 |

## BLUE DOOR SHELTERS

Statement of Changes in Net Assets
Year Ended December 31, 2019

|  | General <br> Fund |  |  |  |  | Internally <br> Restricted <br> Reserve |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |

## BLUE DOOR SHELTERS

Statement of Cash Flows
Year Ended December 31, 2019

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| OPERATING ACTIVITIES |  |  |  |  |
| Excess of revenues over expenses | \$ | 63,072 | \$ | 51,230 |
| Items not affecting cash: |  |  |  |  |
| Amortization of property and equipment |  | 43,382 |  | 41,462 |
| Amortization of deferred capital contributions |  | $(43,382)$ |  | $(41,462)$ |
|  |  | 63,072 |  | 51,230 |
| Changes in non-cash working capital: |  |  |  |  |
| Accounts receivable |  | $(56,931)$ |  | $(107,447)$ |
| Harmonized Sales Tax receivable |  | 30,395 |  | $(24,719)$ |
| Accounts payable and accrued liabilities |  | $(68,595)$ |  | $(64,931)$ |
| Deferred funding |  | 31,729 |  | 94,982 |
| Prepaid expenses |  | $(12,279)$ |  | 7,292 |
| Government remittances payable |  | $(18,872)$ |  | 4,249 |
| Deferred Funding - United Way of Greater Toronto |  | 7,205 |  | $(63,284)$ |
|  |  | $(87,348)$ |  | $(153,858)$ |
| Cash flow used by operating activities |  | $(24,276)$ |  | $(102,628)$ |
| INVESTING ACTIVITIES |  |  |  |  |
| Purchase of property and equipment |  | $(7,814)$ |  | $(51,401)$ |
| Funding received from deferred funding - property and equipment |  | 7,814 |  | 51,401 |
| Purchase of short-term investments |  | $(300,000)$ |  | - |
| Realized interest income on short-term investments |  | $(3,250)$ |  | - |
| Cash flow used by investing activities |  | $(303,250)$ |  | - |
| DECREASE IN CASH |  | $(327,526)$ |  | $(102,628)$ |
| CASH - BEGINNING OF YEAR |  | 564,839 |  | 667,467 |
| CASH - END OF YEAR | \$ | 237,313 | \$ | 564,839 |
| CASH CONSISTS OF: |  |  |  |  |
| Cash | \$ | 209,236 | \$ | 564,839 |
| Internally restricted cash |  | 28,077 |  | - |
|  | \$ | 237,313 | \$ | 564,839 |

## BLUE DOOR SHELTERS

## NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2019

## 1. DESCRIPTION OF OPERATIONS

Blue Door Shelters (the "organization") is a not-for-profit organization incorporated provincially under the Not-for-profit Corporations Act of Ontario on October 15, 1982. The organization is a registered charity without share capital and is exempt from the payment of income taxes under the Income Tax Act.

The Organization operates four programs as follows:

- Leeder Place Family Shelter
- Porter Place Men's Shelter
- Kevin's Place Youth Shelter (renamed from York Region Youth Shelter in 2017)
- Homelessness Partnering Strategy


## Mission Statement

To provide safe and supportive shelter and services for people who are homeless or at risk of being homeless.

## Vision

A community where everyone has the right to a home.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

## Fund accounting

The organziation follows fund accounting to account for separate activities or objectives as outlined by the Board of Directors ("Board") resolutions. For financial statement purposes, the funds have been broken down as follows:

## Unrestricted fund:

The General Fund is available for all general purposes activities of the organization. Revenues and expenses related to operations and administrative activities are reported in the general fund. The general fund includes the assets, liabilities, revenues and expenses relating to Blue Door Shelters.

## Restricted fund:

The Internally Restricted Reserve was established during the 2019 fiscal period to provide a liquid contingency fund available to address unusual or exceptional operational events impacting the financial position of the organization. Any disbursements from this fund will require Board approval.
(continues)

## BLUE DOOR SHELTERS

NOTES TO FINANCIAL STATEMENTS
Year Ended December 31, 2019

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

## Income taxes

Blue Door Shelters is a registered charity and as such is exempt from tax under the Canadian Income Tax Act.

## Property and equipment

Property and equipment are recorded at cost less accumulated amortization and are amortized over their estimated useful lives on a straight-line basis at the following rates:

| Leasehold improvements and landscaping costs | 5 years |
| :--- | :--- |
| Furniture and fixtures | 5 years |
| Computer equipment | 3 years |
| Vehicles | 5 years |

The organization regularly reviews its property and equipment to eliminate obsolete items. Government equipment grants are recorded as deferred equipment funding and are amortized and recognized to revenue at the same rates used to amortize the equipment it was used to purchase.

In the year of acquisition, amortization is recorded at one-half the normal rate.
Property and equipment acquired during the year but not placed into use are not amortized until they are placed into use.

## Impairment of Long Lived Assets

The organization tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

## Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-forprofit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. Significant estimates relate to the determination of the useful lives of property and equipment and amortization of deferred capital contributions as revenue.
(continues)

## BLUE DOOR SHELTERS

NOTES TO FINANCIAL STATEMENTS
Year Ended December 31, 2019

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

## Revenue recognition

Blue Door Shelters follows the deferral method of accounting for contributions (contributions are defined as grants, donation, fundraising, program and other revenue). Under this method program funding is recorded as revenue in accordance with the specific funding agreement which is normally in the period when the funds are received and used. Funding granted on a non-fiscal year basis may be recorded as deferred revenue to properly match the funding period revenues with related expenses.

Revenue generated from service provision is recorded in the period that the service is provided.

## Donations and contributed services

Donations are recorded as they are received. During the current year $\$ 6,669(2018-\$ 15,436)$ of inkind donations revenue and a corresponding expense were recorded at their fair market value. Volunteers contribute time to assist the Organization in carrying out its service delivery activities. Due to the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

## Deferred funding - property and equipment

Deferred property and equipment contributions represent the unamortized amount of contributions received for the purchase of property and equipment. Amortization is provided on a basis consistent with the property and equipment for which the contributions were received.

## BLUE DOOR SHELTERS

NOTES TO FINANCIAL STATEMENTS
Year Ended December 31, 2019

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

## Financial instruments

Financial instruments are initially recorded at fair value when acquired or issued except for a related party transaction which is recorded at the carrying or exchange amount depending on the circumstances.

In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in the statement of revenues and expenditures. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measured at amortized cost include cash, accounts receivable and Harmonized Sales Tax recoverable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and government remittances payable.

When there are indications of possible impairment, the organization determines if there has been a significant adverse change to the expected timing or amounts of future cash flows expected from the financial asset. The amount of any impairment loss is determined by comparing the carrying amount of the financial asset with the highest of three amounts:

1. The present value of the cash flows expected to be generated by holding the asset, discounted using a current market rate of interest appropriate to that asset;
2. The amount that could be realized by selling the asset at the date of the balance sheet; and
3. The amount expected to be realized by exercising its right to any collateral held to secure repayment of the asset, net of all costs necessary to exercise those rights.

Reversals are permitted, but the adjusted carrying amount of the financial asset shall be no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized.

## BLUE DOOR SHELTERS

NOTES TO FINANCIAL STATEMENTS
Year Ended December 31, 2019
3. CASH

|  |  | 2019 | 2018 |  |
| :--- | ---: | ---: | ---: | ---: |
| Cash <br> Internally restricted cash | $\$$ | 209,236 <br> 28,077 | $\$$ | 564,839 <br> - |
|  | $\$$ | 237,313 | $\$$ | 564,839 |

The Organization is authorized for a revolving demand facility to a maximum of $\$ 175,000$. The facility bears interest at Royal Bank of Canada's prime lending rate plus $1.5 \%$ per annum. As at December 31, 2019, the debt was $\$ \mathrm{Nil}$ (2018-\$nil).
The above credit facilities are secured by a general security agreement constituting a first ranking security interest on all assets of the Organization.

During the 2019 fiscal period the organization transferred $\$ 328,077$ to an internally restricted fund to provide a liquid contingency fund available to address unusual or exceptional operational events impacting the financial position of the organization. Any disbursements from this fund will require Board approval. During the year $\$ 300,000$ of this transfer was invested in short-term GICs.

## 4. INTERNALLY RESTRICTED SHORT-TERM INVESTMENTS

|  | 2019 | 2018 |  |
| :--- | :--- | :--- | :--- |
| Investment in GICs consists of: |  |  |  |
| Maturing March 2020, interest rate 1.80\% | $\$ 101,346$ | $\$$ | - |
| Maturing April 2020, interest rate 1.65\% | 101,100 | - |  |
| Maturing June 2020, interest rate 1.60\% | 100,804 | - |  |
|  | $\$$ | 303,250 | $\$$ |

## 5. ACCOUNTS RECEIVABLE

|  | 2019 | 2018 |  |
| :--- | ---: | ---: | ---: |
| Region of York | $\$$ | 294,492 | $\$$ |
| United Way of Greater Toronto | $\mathbf{1 2 6 , 4 0 6}$ | 98,960 |  |
| Miscellaneous | 6,330 | 896 |  |
|  | $\$$ | 427,228 | $\$$ |

## BLUE DOOR SHELTERS

NOTES TO FINANCIAL STATEMENTS
Year Ended December 31, 2019

## 6. PROPERTY AND EQUIPMENT

|  | Cost |  | Accumulated amortization |  | 2019 <br> Net book value |  | 2018 Net book value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Leasehold improvements and landscaping costs | \$ | 176,999 | \$ | 152,014 | \$ | 24,985 | \$ | 47,102 |
| Furniture and fixtures |  | 549,926 |  | 536,338 |  | 13,588 |  | 24,724 |
| Computer equipment |  | 74,609 |  | 63,070 |  | 11,539 |  | 10,052 |
| Vehicles |  | 20,741 |  | 20,741 |  | . |  | 3,802 |
|  | \$ | 822,275 | \$ | 772,163 | \$ | 50,112 | \$ | 85,680 |

## 7. DEFERRED FUNDING

Restricted contributions for which the related restrictions remain unfulfilled are accumulated as deferred funding.

|  | 2019 | 2018 |  |
| :--- | ---: | ---: | ---: |
| Bingo Youth Shelter | $\$$ | 2,320 | $\$$ |
| Ministry of Children and Youth Services | $\mathbf{1 2 5 , 6 8 0}$ | 1,012 |  |
| Home Depot Orange Door | 31,155 | 36,377 |  |
| Donations | 37,671 | - |  |
| Miscellaneous | 3,081 | 3,027 |  |
|  | $\$$ | 199,907 | $\$$ |

8. DEFERRED FUNDING - UNITED WAY OF GREATER TORONTO - HOMELESSNESS PARTNERING STRATEGY

The Organization has an Agency Agreement with United Way of Greater Toronto. The funding period is April 1st to March 31st. Funds not spent by December 31 are recorded as deferred funding.

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| Opening deferred funding | \$ | 4,279 | \$ | 67,563 |
| Funds received for the year |  | 417,237 |  | 402,520 |
| Less: funds disbursed during the year |  | $(410,032)$ |  | $(465,804)$ |
|  | \$ | 11,484 | \$ | 4,279 |

## BLUE DOOR SHELTERS

NOTES TO FINANCIAL STATEMENTS
Year Ended December 31, 2019
9. DEFERRED FUNDING - PROPERTY AND EQUIPMENT

|  | 2019 | 2018 |  |
| :--- | :---: | :---: | :---: |
| Opening deferred funding | $\$$ | 85,680 | $\$$ |
| Funds received for the year |  | 7,814 | 51,742 |
| Amortization of deferred capital contributions | $(43,382)$ | $(41,462)$ |  |
|  | $\$$ | $\mathbf{5 0 , 1 1 2}$ | $\$$ |

Included in the funds received for the year above is $\$ 7,814(2018-\$ 15,708)$ of general donations.

## 10. GENERAL DONATIONS

Starting with the 2017 year-end, donations that were made in the name of a specific program continued to be reported through that program. However, those donations that were not directed to a specific program, were recognized as general donations of Blue Door Shelters and reflected on the Statement of Revenues and Expenditures under Other Income.

## 11. SUBSEQUENT EVENTS

On January 30, 2020, the World Health Organization ("WHO") declared a Public Health Emergency of International Concern resulting from an outbreak of pneumonia cases from an unknown cause which originated in Wuhan, China. Over a week later, on February 11, 2020, the WHO then announced a name for this new disease called the coronavirus ("COVID-19"). And on March 11, 2020, the WHO declared COVID-19 to be a global pandemic and a world-wide health concern to all of humanity. As a result, governing countries and their leaders around the world acted to mitigate the spread of this virus by restricting travel, testing and quarantining symptomatic individuals, enforcing social distancing, closing schools and non-essential businesses and requesting residents to stay inside their homes. These measures have had a direct impact on the global and Canadian economy resulting in what financial experts believe to be the start of a global recession.

The Canadian government acted by testing and treating symptomatic individuals, enforcing social distancing, closing schools and non-essential businesses and requesting the community to stay inside their homes. Due to these measures taken, many businesses were forced to lay off staff, postpone contracts and work, request financial relief and defer payments to their financial lenders, landlords and stakeholders or to close their businesses altogether. The Federal government also responded by extending tax filing and payment deadlines and made available a wage subsidy to qualifying businesses to help provide some relief during this challenging time.

It is uncertain how long these COVID-19 conditions will last and what economic impact they will have on the organization's operations, ongoing cash flows and its ability to secure and raise future funding to continue as a going concern.

## BLUE DOOR SHELTERS NOTES TO FINANCIAL STATEMENTS <br> Year Ended December 31, 2019

## 12. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of December 31, 2019.

## (a) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with its financial liabilities. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities and government remittances payable. The Organization controls liquidity risk by management of its working capital and cash flows. The Agency anticipates that cash flows from its operations in fiscal 2020 and together with the continued support from its funders and contributors will be sufficient to meet its financial obligations.

Unless otherwise noted, it is management's opinion that the organization is not exposed to significant other price risks arising from these financial instruments.

## 13. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

## BLUE DOOR SHELTERS <br> Statement of Revenues and Expenditures - Leeder Place Family Shelter <br> Year Ended December 31, 2019

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |
| Region of York - emergency housing and other revenue | \$ | 1,436,782 | \$ | 1,400,358 |
| United Way of Greater Toronto |  | 124,197 |  | 124,199 |
| Donations and Fundraising |  | 41,248 |  | 31,612 |
|  |  | 1,602,227 |  | 1,556,169 |
| EXPENSES |  |  |  |  |
| Salaries and benefits |  | 1,291,697 |  | 1,196,375 |
| Food |  | 81,554 |  | 88,776 |
| Program and supplies |  | 57,262 |  | 42,574 |
| Utilities |  | 25,128 |  | 26,938 |
| Staff training and recruitment |  | 24,368 |  | 26,464 |
| Transportation |  | 23,193 |  | 26,312 |
| Furniture and fixtures |  | 18,272 |  | 18,081 |
| Legal and audit |  | 17,480 |  | 14,362 |
| Telephone and internet |  | 12,654 |  | 13,876 |
| Donation in-kind |  | 12,387 |  | 10,040 |
| Office and general |  | 10,835 |  | 12,310 |
| Public relations and miscellaneous |  | 7,132 |  | 3,922 |
| Repairs and maintenance |  | 5,349 |  | 55,707 |
| Insurance |  | 4,111 |  | 3,962 |
| Consultant and professional fees |  | 1,344 |  | 17,257 |
| Fundraising |  | 148 |  | 70 |
|  |  | 1,592,914 |  | 1,557,026 |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FROM |  |  |  |  |
| OTHER INCOME (EXPENSES) |  |  |  |  |
| Amortization of deferred capital contributions Amortization of property and equipment |  | $\begin{gathered} 7,309 \\ (7,309) \end{gathered}$ |  | $\begin{gathered} 8,132 \\ (8,132) \\ \hline \end{gathered}$ |
|  |  | - |  | - |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | \$ | 9,313 | \$ | (857) |

## BLUE DOOR SHELTERS <br> Statement of Revenues and Expenditures - Porter Place Men's Shelter <br> Year Ended December 31, 2019

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |
| Region of York - emergency housing and other revenue | \$ | 1,320,277 | \$ | 1,378,614 |
| United Way of Greater Toronto |  | 124,198 |  | 124,199 |
| Donations and Fundraising |  | 5,398 |  | 7,331 |
|  |  | 1,449,873 |  | 1,510,144 |
| EXPENSES |  |  |  |  |
| Salaries and benefits |  | 1,196,741 |  | 1,166,793 |
| Food |  | 56,424 |  | 64,704 |
| Utilities |  | 45,640 |  | 51,261 |
| Program and supplies |  | 34,433 |  | 41,695 |
| Transportation |  | 26,206 |  | 28,792 |
| Staff training and recruitment |  | 23,635 |  | 24,961 |
| Furniture and fixtures |  | 17,481 |  | 16,564 |
| Legal and audit |  | 17,288 |  | 14,362 |
| Telephone and internet |  | 11,887 |  | 11,704 |
| Office and general |  | 10,588 |  | 11,641 |
| Repairs and maintenance |  | 6,120 |  | 50,827 |
| Insurance |  | 4,111 |  | 3,593 |
| Donations in-kind |  | 3,733 |  | 3,231 |
| Public relations and miscellaneous |  | 2,669 |  | 2,399 |
| Consultant and professional fees |  | 1,008 |  | 17,575 |
| Fundraising |  | 138 |  | 61 |
|  |  | 1,458,102 |  | 1,510,163 |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FROM OPERATIONS |  | $(8,229)$ |  | (19) |
| OTHER INCOME (EXPENSES) |  |  |  |  |
| Amortization of deferred capital contributions Amortization of property of equipment |  | $\begin{gathered} 7,458 \\ (7,458) \\ \hline \end{gathered}$ |  | $\begin{gathered} 6,817 \\ (6,817) \end{gathered}$ |
|  |  | - |  | - |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | \$ | $(8,229)$ | \$ | (19) |

## BLUE DOOR SHELTERS <br> Statement of Revenues and Expenditures - Kevin's Place Youth Shelter <br> Year Ended December 31, 2019

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |
| Region of York - emergency housing and other revenue | \$ | 780,029 | \$ | 787,795 |
| United Way of Greater Toronto |  | 124,198 |  | 124,199 |
| MCYS |  | 98,003 |  | 94,470 |
| Donations and Fundraising |  | 62,974 |  | 72,818 |
|  |  | 1,065,204 |  | 1,079,282 |
| EXPENSES |  |  |  |  |
| Salaries and benefits |  | 868,844 |  | 876,311 |
| Repairs and maintenance |  | 48,211 |  | 26,237 |
| Food |  | 41,024 |  | 45,676 |
| Program and supplies |  | 28,674 |  | 45,952 |
| Transportation |  | 14,234 |  | 12,559 |
| Utilities |  | 12,767 |  | 11,589 |
| Staff training and recruitment |  | 12,562 |  | 14,296 |
| Legal and audit |  | 9,721 |  | 9,181 |
| Furniture and fixtures |  | 9,647 |  | 6,750 |
| Telephone and internet |  | 8,268 |  | 7,476 |
| Office and general |  | 6,419 |  | 7,796 |
| Donations in-kind |  | 5,325 |  | 2,166 |
| Fundraising |  | 3,954 |  | 3,176 |
| Insurance |  | 2,055 |  | 2,351 |
| Public relations and miscellaneous |  | 1,480 |  | 1,502 |
| Consultant and professional fees |  | 687 |  | 9,324 |
|  |  | 1,073,872 |  | 1,082,342 |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FROM OPERATIONS |  | $(8,668)$ |  | $(3,060)$ |
| OTHER INCOME (EXPENSES) 26.513 |  |  |  |  |
| Amortization of deferred capital contributions Amortization of property and equipment |  | $\begin{gathered} 28,615 \\ (28,615) \end{gathered}$ |  | $\begin{array}{r} 26,513 \\ (26,513) \\ \hline \end{array}$ |
|  |  | - |  | - |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | \$ | $(8,668)$ | \$ | $(3,060)$ |

BLUE DOOR SHELTERS
Statement of Revenues and Expenditures - Homelessness Partnering Strategy
Year Ended December 31, 2019

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |
| United Way of Greater Toronto | \$ | 410,032 | \$ | 465,804 |
| Donations and Fundraising |  | 1,166 |  | - |
|  |  | 411,198 |  | 465,804 |
| EXPENSES |  |  |  |  |
| Salaries and benefits |  | 231,530 |  | 276,379 |
| Consultant and professional fees |  | 102,568 |  | 102,706 |
| Furniture and fixtures |  | 35,095 |  | 44,658 |
| Transportation |  | 19,065 |  | 24,578 |
| Rental |  | 7,592 |  | , 5 |
| Staff training and recruitment |  | 5,065 |  | 6,444 |
| Telephone and internet |  | 4,048 |  | 4,179 |
| Program and supplies |  | 2,936 |  | 1,855 |
| Legal and audit |  | 1,700 |  | 1,700 |
| Office and general |  | 842 |  | 1,910 |
| Public relations and miscellaneous |  | 757 |  | 1,395 |
|  |  | 411,198 |  | 465,804 |
| EXCESS OF REVENUES OVER EXPENSES | \$ | - | \$ | - |

