Financial Statements
Year Ended December 31, 2019

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INDEPENDENT AUDITOR'S REPORT

To the Directors of Blue Door Shelters

Qualified Opinion

We have audited the financial statements of Blue Door Shelters (the Organization), which comprise the statement of financial position as at December 31, 2019, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2019, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended December 31, 2019, current assets and net assets as at December 31, 2019.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

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BARRIE, ONTARIO L4N 8V4

Independent Auditor's Report to the Members of Blue Door Shelters (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in
 a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Barrie, Ontario June 18, 2020 RUMLEY HOLMES LLP
Chartered Professional Accountants
Licensed Public Accountants

Kunly Holmes LLP

BLUE DOOR SHELTERS Statement of Financial Position December 31, 2019

	 2019		2018
ASSETS			
CURRENT		•	501000
Cash (Note 3)	\$ 209,236 28,077	\$	564,839
Internally restricted cash (Note 3) Internally restricted short-term investments (Notes 3, 4)	303,250		-
Accounts receivable (Note 5)	427,228		370,297
Harmonized Sales Tax receivable	39,318		69,713
Prepaid expenses	25,760		13,481
	1,032,869		1,018,330
PROPERTY AND EQUIPMENT (Note 6)	50,112		85,680
	\$ 1,082,981	\$	1,104,010
	 .,,		.,,
LIABILITIES			
CURRENT			
Accounts payable and accrued liabilities	\$ 332,058	\$	400,653
Government remittance payable	47,043		65,915
Deferred funding (Note 7)	199,907		168,178
Deferred Funding - United Way of Greater Toronto (Note 8)	11,484	MUS	4,279
	590,492		639,025
DEFERRED FUNDING - PROPERTY AND EQUIPMENT (Note 9)	50,112		85,680
	 640,604		724,705
NET ASSETS			
General fund	111,050		379,305
Internally restricted reserve (Note 3)	331,327		-
	442,377		379,305
	\$ 1,082,981	\$	1,104,010

ON BEHALF OF THE BOARD

Martin Dunstan, Treasurer

Selotta Tracy Porter, Chairperson

Director

Statement of Revenues and Expenditures Year Ended December 31, 2019

		2019		2018
REVENUES Region of York - emergency housing and other revenue	\$	3,537,088	\$	3,566,767
Homelessness Partnering Strategy	Ψ	410,032	Ψ	465,804
United Way of Greater Toronto		372,593		372,597
Donations and Fundraising		110,786		111,761
MCYS		98,003		94,470
		4,528,502		4,611,399
EXPENSES				
Salaries and benefits		3,588,812		3,515,857
Food		179,002		199,156
Program and supplies		123,305		132,076
Consultant and professional fees		105,607		146,862
Utilities		83,535		89,788
Transportation		82,698		92,241
Furniture and fixtures		80,495		86,054
Staff training and recruitment		65,630		72,164
Repairs and maintenance		59,680		132,771
Legal and audit		46,189		39,605
Telephone and internet		36,857		37,235
Office and general		28,684		33,657
Donations in-kind		21,445		15,436
Public relations and miscellaneous		12,038		9,217
Insurance		10,277		9,906
Rent		7,592		-
Fundraising		4,240	-	3,307
		4,536,086		4,615,332
DEFICIENCY OF REVENUES OVER EXPENSES FROM				
OPERATIONS		(7,584)		(3,933)
OTHER INCOME (EXPENSES)				
Amortization of deferred capital contributions (Note 8)		43,382		41,462
Amortization of property and equipment (Note 9)		(43,382)		(41,462)
General donations (Note 10)		67,406		55,163
Interest income - internally restricted fund		3,250		
		70,656		55,163
EXCESS OF REVENUES OVER EXPENSES	\$	63,072	\$	51,230

BLUE DOOR SHELTERS Statement of Changes in Net Assets Year Ended December 31, 2019

	General Fund	Internally Restricted Reserve	2019		2018
NET ASSETS - BEGINNING OF YEAR EXCESS OF REVENUES OVER EXPENSES	\$ 379,305 59,822	\$ 3,250	\$ 379,305 63,072	\$	328,075 51,230
TRANSFER TO INTERNALLY RESTRICTED RESERVE	(328,077)	328,077	 -	_	-
NET ASSETS - END OF YEAR	\$ 111,050	\$ 328,077	\$ 442,377	\$	379

BLUE DOOR SHELTERS Statement of Cash Flows Year Ended December 31, 2019

		2019		2018
OPERATING ACTIVITIES				
Excess of revenues over expenses	\$	63,072	\$	51,230
Items not affecting cash:	*	00,012	Ψ	01,200
Amortization of property and equipment		43,382		41,462
Amortization of deferred capital contributions		(43,382)		(41,462)
		63,072		51,230
Changes in non-cash working capital:				
Accounts receivable		(56,931)		(107,447)
Harmonized Sales Tax receivable		30,395		(24,719)
Accounts payable and accrued liabilities		(68,595)		(64,931)
Deferred funding		31,729		94,982
Prepaid expenses		(12,279)		7,292 4,249
Government remittances payable Deferred Funding - United Way of Greater Toronto		(18,872) 7,205		(63,284)
		(87,348)		(153,858)
Cash flow used by operating activities		(24,276)		(102,628)
Cash now used by operating activities		(24,270)		(102,020)
INVESTING ACTIVITIES				
Purchase of property and equipment		(7,814)		(51,401)
Funding received from deferred funding - property and		7044		E4 404
equipment		7,814		51,401
Purchase of short-term investments Realized interest income on short-term investments		(300,000) (3,250)		-
Cash flow used by investing activities		(303,250)		_
DECREASE IN CASH		(327,526)		(102,628)

CASH - BEGINNING OF YEAR		564,839		667,467
CASH - END OF YEAR	\$	237,313	\$	564,839
CASH CONSISTS OF:				
Cash	\$	209,236	\$	564,839
Internally restricted cash		28,077		
	\$	237,313	\$	564,839

Year Ended December 31, 2019

1. DESCRIPTION OF OPERATIONS

Blue Door Shelters (the "organization") is a not-for-profit organization incorporated provincially under the Not-for-profit Corporations Act of Ontario on October 15, 1982. The organization is a registered charity without share capital and is exempt from the payment of income taxes under the Income Tax Act

The Organization operates four programs as follows:

- Leeder Place Family Shelter
- Porter Place Men's Shelter
- Kevin's Place Youth Shelter (renamed from York Region Youth Shelter in 2017)
- Homelessness Partnering Strategy

Mission Statement

To provide safe and supportive shelter and services for people who are homeless or at risk of being homeless.

Vision

A community where everyone has the right to a home.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

Fund accounting

The organziation follows fund accounting to account for separate activities or objectives as outlined by the Board of Directors ("Board") resolutions. For financial statement purposes, the funds have been broken down as follows:

Unrestricted fund:

The General Fund is available for all general purposes activities of the organization. Revenues and expenses related to operations and administrative activities are reported in the general fund. The general fund includes the assets, liabilities, revenues and expenses relating to Blue Door Shelters.

Restricted fund:

The Internally Restricted Reserve was established during the 2019 fiscal period to provide a liquid contingency fund available to address unusual or exceptional operational events impacting the financial position of the organization. Any disbursements from this fund will require Board approval.

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Year Ended December 31, 2019

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Income taxes

Blue Door Shelters is a registered charity and as such is exempt from tax under the Canadian Income Tax Act.

Property and equipment

Property and equipment are recorded at cost less accumulated amortization and are amortized over their estimated useful lives on a straight-line basis at the following rates:

Leasehold improvements and landscaping costs	5 years
Furniture and fixtures	5 years
Computer equipment	3 years
Vehicles	5 years

The organization regularly reviews its property and equipment to eliminate obsolete items. Government equipment grants are recorded as deferred equipment funding and are amortized and recognized to revenue at the same rates used to amortize the equipment it was used to purchase.

In the year of acquisition, amortization is recorded at one-half the normal rate.

Property and equipment acquired during the year but not placed into use are not amortized until they are placed into use.

Impairment of Long Lived Assets

The organization tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. Significant estimates relate to the determination of the useful lives of property and equipment and amortization of deferred capital contributions as revenue.

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Year Ended December 31, 2019

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition

Blue Door Shelters follows the deferral method of accounting for contributions (contributions are defined as grants, donation, fundraising, program and other revenue). Under this method program funding is recorded as revenue in accordance with the specific funding agreement which is normally in the period when the funds are received and used. Funding granted on a non-fiscal year basis may be recorded as deferred revenue to properly match the funding period revenues with related expenses.

Revenue generated from service provision is recorded in the period that the service is provided.

Donations and contributed services

Donations are recorded as they are received. During the current year \$6,669 (2018 - \$15,436) of inkind donations revenue and a corresponding expense were recorded at their fair market value. Volunteers contribute time to assist the Organization in carrying out its service delivery activities. Due to the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

Deferred funding - property and equipment

Deferred property and equipment contributions represent the unamortized amount of contributions received for the purchase of property and equipment. Amortization is provided on a basis consistent with the property and equipment for which the contributions were received.

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial instruments

Financial instruments are initially recorded at fair value when acquired or issued except for a related party transaction which is recorded at the carrying or exchange amount depending on the circumstances.

In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in the statement of revenues and expenditures. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measured at amortized cost include cash, accounts receivable and Harmonized Sales Tax recoverable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and government remittances payable.

When there are indications of possible impairment, the organization determines if there has been a significant adverse change to the expected timing or amounts of future cash flows expected from the financial asset. The amount of any impairment loss is determined by comparing the carrying amount of the financial asset with the highest of three amounts:

- 1. The present value of the cash flows expected to be generated by holding the asset, discounted using a current market rate of interest appropriate to that asset;
- 2. The amount that could be realized by selling the asset at the date of the balance sheet; and
- 3. The amount expected to be realized by exercising its right to any collateral held to secure repayment of the asset, net of all costs necessary to exercise those rights.

Reversals are permitted, but the adjusted carrying amount of the financial asset shall be no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized.

Year Ended December 31, 2019

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	2019	2018
Cash Internally restricted cash	\$ 209,236 28,077	\$ 564,839
	\$ 237,313	\$ 564,839

The Organization is authorized for a revolving demand facility to a maximum of \$175,000. The facility bears interest at Royal Bank of Canada's prime lending rate plus 1.5% per annum. As at December 31, 2019, the debt was \$Nil (2018 - \$nil).

The above credit facilities are secured by a general security agreement constituting a first ranking security interest on all assets of the Organization.

During the 2019 fiscal period the organization transferred \$328,077 to an internally restricted fund to provide a liquid contingency fund available to address unusual or exceptional operational events impacting the financial position of the organization. Any disbursements from this fund will require Board approval. During the year \$300,000 of this transfer was invested in short-term GICs.

4. INTERNALLY RESTRICTED SHORT-TERM INVESTMENTS

	*** *** ****	2019	2018
Investment in GICs consists of:			
Maturing March 2020, interest rate 1.80%	\$	101,346	\$ -
Maturing April 2020, interest rate 1.65%		101,100	
Maturing June 2020, interest rate 1.60%		100,804	
	\$	303,250	\$

5. ACCOUNTS RECEIVABLE

	 2019	 2018
Region of York	\$ 294,492	\$ 270,960
United Way of Greater Toronto	126,406	98,441
Miscellaneous	 6,330	896
	\$ 427,228	\$ 370,297

6. PROPERTY AND EQUIPMENT

	Cost	 cumulated nortization	N	2019 et book value	Ν	2018 let book value
Leasehold improvements and						
landscaping costs	\$ 176,999	\$ 152,014	\$	24,985	\$	47,102
Furniture and fixtures	549,926	536,338		13,588		24,724
Computer equipment	74,609	63,070		11,539		10,052
Vehicles	 20,741	20,741		-		3,802
	\$ 822,275	\$ 772,163	\$	50,112	\$	85,680

7. DEFERRED FUNDING

Restricted contributions for which the related restrictions remain unfulfilled are accumulated as deferred funding.

	 2019	2018
Bingo Youth Shelter	\$ 2,320	\$ 1,012
Ministry of Children and Youth Services	125,680	127,762
Home Depot Orange Door	31,155	36,377
Donations	37,671	(#X
Miscellaneous	3,081	3,027
	\$ 199,907	\$ 168,178

8. DEFERRED FUNDING - UNITED WAY OF GREATER TORONTO - HOMELESSNESS PARTNERING STRATEGY

The Organization has an Agency Agreement with United Way of Greater Toronto. The funding period is April 1st to March 31st. Funds not spent by December 31 are recorded as deferred funding.

	 2019	2018
Opening deferred funding Funds received for the year Less: funds disbursed during the year	\$ 4,279 417,237 (410,032)	\$ 67,563 402,520 (465,804)
	\$ 11,484	\$ 4,279

9. DEFERRED FUNDING - PROPERTY AND EQUIPMENT

	2019	2018
Opening deferred funding Funds received for the year Amortization of deferred capital contributions	\$ 85,680 7,814 (43,382)	\$ 75,742 51,400 (41,462)
	\$ 50,112	\$ 85,680

Included in the funds received for the year above is \$7,814 (2018 - \$15,708) of general donations.

10. GENERAL DONATIONS

Starting with the 2017 year-end, donations that were made in the name of a specific program continued to be reported through that program. However, those donations that were not directed to a specific program, were recognized as general donations of Blue Door Shelters and reflected on the Statement of Revenues and Expenditures under Other Income.

11. SUBSEQUENT EVENTS

On January 30, 2020, the World Health Organization ("WHO") declared a Public Health Emergency of International Concern resulting from an outbreak of pneumonia cases from an unknown cause which originated in Wuhan, China. Over a week later, on February 11, 2020, the WHO then announced a name for this new disease called the coronavirus ("COVID-19"). And on March 11, 2020, the WHO declared COVID-19 to be a global pandemic and a world-wide health concern to all of humanity. As a result, governing countries and their leaders around the world acted to mitigate the spread of this virus by restricting travel, testing and quarantining symptomatic individuals, enforcing social distancing, closing schools and non-essential businesses and requesting residents to stay inside their homes. These measures have had a direct impact on the global and Canadian economy resulting in what financial experts believe to be the start of a global recession.

The Canadian government acted by testing and treating symptomatic individuals, enforcing social distancing, closing schools and non-essential businesses and requesting the community to stay inside their homes. Due to these measures taken, many businesses were forced to lay off staff, postpone contracts and work, request financial relief and defer payments to their financial lenders, landlords and stakeholders or to close their businesses altogether. The Federal government also responded by extending tax filing and payment deadlines and made available a wage subsidy to qualifying businesses to help provide some relief during this challenging time.

It is uncertain how long these COVID-19 conditions will last and what economic impact they will have on the organization's operations, ongoing cash flows and its ability to secure and raise future funding to continue as a going concern.

12. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of December 31, 2019.

(a) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with its financial liabilities. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities and government remittances payable. The Organization controls liquidity risk by management of its working capital and cash flows. The Agency anticipates that cash flows from its operations in fiscal 2020 and together with the continued support from its funders and contributors will be sufficient to meet its financial obligations.

Unless otherwise noted, it is management's opinion that the organization is not exposed to significant other price risks arising from these financial instruments.

13. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

BLUE DOOR SHELTERS Statement of Revenues and Expenditures - Leeder Place Family Shelter Year Ended December 31, 2019

		2019		2018
DEVENUE				
REVENUES	\$	1,436,782	\$	1,400,358
Region of York - emergency housing and other revenue United Way of Greater Toronto	Φ	124,197	Ψ	124,199
Donations and Fundraising		41,248		31,612
Donations and Fundraising		41,240		01,012
		1,602,227		1,556,169
EXPENSES				
Salaries and benefits		1,291,697		1,196,375
Food		81,554		88,776
Program and supplies		57,262		42,574
Utilities		25,128		26,938
Staff training and recruitment		24,368		26,464
Transportation		23,193		26,312
Furniture and fixtures		18,272		18,081
Legal and audit		17,480		14,362
Telephone and internet		12,654		13,876
Donation in-kind		12,387		10,040
Office and general		10,835		12,310
Public relations and miscellaneous		7,132		3,922
Repairs and maintenance		5,349		55,707
Insurance		4,111		3,962
Consultant and professional fees		1,344		17,257
Fundraising		148		70
		1,592,914		1,557,026
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FROM				
OPERATIONS		9,313		(857)
OTHER INCOME (EYRENSES)				
OTHER INCOME (EXPENSES) Amortization of deferred capital contributions		7,309		8,132
Amortization of property and equipment		(7,309)		(8,132)
Amortization of property and equipment		(1,000)		(5,.02)
				-
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$	9,313	\$	(857)

Statement of Revenues and Expenditures - Porter Place Men's Shelter Year Ended December 31, 2019

		2019		2018
REVENUES	•	4 000 077	ተ	4 070 044
Region of York - emergency housing and other revenue	\$	1,320,277	\$	1,378,614
United Way of Greater Toronto		124,198		124,199
Donations and Fundraising		5,398		7,331
		1,449,873		1,510,144
EXPENSES				
Salaries and benefits		1,196,741		1,166,793
Food		56,424		64,704
Utilities		45,640		51,261
Program and supplies		34,433		41,695
Transportation		26,206		28,792
Staff training and recruitment		23,635		24,961
Furniture and fixtures		17,481		16,564
Legal and audit		17,288		14,362
Telephone and internet		11,887		11,704
Office and general		10,588		11,641
Repairs and maintenance		6,120		50,827
Insurance		4,111		3,593
Donations in-kind		3,733		3,231
Public relations and miscellaneous		2,669		2,399
Consultant and professional fees		1,008		17,575
Fundraising		138		61
		1,458,102		1,510,163
EVACEO (DESIGNAV) OF DEVENIES OVER EVENIES FROM		- Ku		
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FROM OPERATIONS		(8,229)		(19)
		, , , , ,		
OTHER INCOME (EXPENSES)				
Amortization of deferred capital contributions		7,458		6,817
Amortization of property of equipment		(7,458)		(6,817)
		-		
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$	(8,229)	\$	(19)

BLUE DOOR SHELTERS Statement of Revenues and Expenditures - Kevin's Place Youth Shelter Year Ended December 31, 2019

		2019		2018
REVENUES				
Region of York - emergency housing and other revenue	\$	780,029	\$	787,795
United Way of Greater Toronto		124,198		124,199
MCYS		98,003		94,470
Donations and Fundraising		62,974		72,818
		1,065,204		1,079,282
EXPENSES				
Salaries and benefits		868,844		876,311
Repairs and maintenance		48,211		26,237
Food		41,024		45,676
Program and supplies		28,674		45,952
Transportation		14,234		12,559
Utilities		12,767		11,589
Staff training and recruitment		12,562		14,296
Legal and audit		9,721		9,181
Furniture and fixtures		9,647		6,750
Telephone and internet		8,268		7,476
Office and general		6,419		7,796
Donations in-kind		5,325		2,166
Fundraising		3,954		3,176
Insurance		2,055		2,351
Public relations and miscellaneous		1,480		1,502
Consultant and professional fees	10.5	687		9,324
		1,073,872	722 100	1,082,342
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FROM				
OPERATIONS		(8,668)		(3,060)
OTHER INCOME (EXPENSES)				
Amortization of deferred capital contributions		28,615		26,513
Amortization of property and equipment		(28,615)		(26,513)
		1.		-
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$	(8,668)	\$	(3,060)

BLUE DOOR SHELTERS Statement of Revenues and Expenditures - Homelessness Partnering Strategy Year Ended December 31, 2019

	2019	 2018
REVENUES		
United Way of Greater Toronto Donations and Fundraising	\$ 410,032 1,166	\$ 465,804
	411,198	465,804
EXPENSES		
Salaries and benefits	231,530	276,379
Consultant and professional fees	102,568	102,706
Furniture and fixtures	35,095	44,658
Transportation	19,065	24,578
Rental	7,592	
Staff training and recruitment	5,065	6,444
Telephone and internet	4,048	4,179
Program and supplies	2,936	1,855
Legal and audit	1,700	1,700
Office and general	842	1,910
Public relations and miscellaneous	757	1,395
	411,198	465,804
EXCESS OF REVENUES OVER EXPENSES	\$ -	\$ *